University of Michigan Project Management Certificate and IPMA Level D® Certificate (Certified Project Management Associate)

The International Project Management Association (IPMA) is the world’s first project management association, founded in 1965. IPMA is a federation of independent National Member Associations, representing over 60 countries.

How It Works
• Live instruction in this certificate program is delivered in three blocks (three classroom clock hours equivalent per block) plus the certification exam
• Live sessions will be video-taped for students who cannot attend the class
• On-line multimedia resources supplement live instruction

Meeting Schedule

<table>
<thead>
<tr>
<th>DATE</th>
<th>MODULE</th>
<th>TIME</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sunday, March 15</td>
<td>Basics</td>
<td>Noon–4:30 pm</td>
</tr>
<tr>
<td>Sunday, March 29</td>
<td>Teams &amp; Systems</td>
<td>Noon–4:30 pm</td>
</tr>
<tr>
<td>Sunday, April 5</td>
<td>Project Reflection</td>
<td>Noon–4:30 pm</td>
</tr>
<tr>
<td>Sunday, April 26</td>
<td>Level D Exam</td>
<td>11:00 am</td>
</tr>
</tbody>
</table>

BLOCK 1  PM Basics and Project Planning

Contents
PM definition, PMI-defined knowledge areas overview, network representations and analysis, critical paths, schedule compression, resource estimation, budgeting and scheduling, time/cost tradeoffs and tracking

Materials
U-M notes and handouts

Mastery Verification
Online exam administered through Canvas

BLOCK 2  PM Teams in Organizations, PM Systems, Measures and Reports

Contents
Team theory and processes, PM in organizations, types of PM teams, recruitment, role definitions, performance planning and appraisal, PM planning and reporting systems

Materials
U-M notes and handouts, project management simulation, public-domain PM software

Mastery Verification
Online simulation exercises and a writing assignment reflecting on a Tauber project (or other academic course) or other project team experience

BLOCK 3  Project Reflection and Professional PM Career Path Planning

Contents
Certification, networking and continuing education; preparation for IPMA Level D® exam

Materials
U-M notes and handouts, IPMA and GAPPS open-source materials

Mastery Verification
IPMA Level D® certification exam
Q: What is Project Management?
A: Project management is a methodical approach to planning and guiding project processes from start to finish. Project management entails balancing a project's time frame, budget, and overall scope as the team works to meet its objectives. Project managers oversee the individual tasks that move a project toward completion, so its ultimate success or failure depends in large part on the project manager’s competency.

Q: How does participating in this program help me in my job search and career?
A: Project Management certification demonstrates that you have the knowledge and skills to lead projects. You will learn and practice PM skills that employers seek, and which help projects succeed. Because teams need strong leaders, the most successful project managers are also decisive, inspiring leaders.

Q: Is there a cost to the certificate program?
A: Tauber students pay $150 for the Level D® certification test; non-Tauber students pay $500.

Q: How does IPMA Level D® certification compare to others?

<table>
<thead>
<tr>
<th>FACTOR</th>
<th>IPMA LEVEL D® CERTIFIED PROJECT MGT. ASSOC.</th>
<th>PMP® PROJECT MGT. PROFESSIONAL</th>
<th>PRINCE2® FOUNDATION &amp; PRACTITIONER; CAPM® CERTIFIED ASSOC. IN PROJECT MGT.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Years of experience as a PM</td>
<td>Not required. IPMA Level D is intentionally accessible to all</td>
<td>Three years^1</td>
<td>Not required</td>
</tr>
<tr>
<td>Project complexity assessed?</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Project results reviewed?</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Face-to-face Interview?</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>IPMA® recognition?</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Length of certification</td>
<td>5 Years</td>
<td>3 Years</td>
<td>3 Years</td>
</tr>
</tbody>
</table>

^1 A minimum of 4500 hours leading and directing projects (revised 04/2012 eligibility requirements in the PMP Handbook).

^2 The management complexity evaluation tool helps candidates to evaluate whether the sample project(s) qualify for the certification level. If not, either a different sample project, or an exam-based certification is recommended.

^3 IPMA, International Project Management Association, posts certified individuals on its website. IPMA is the World’s first Project Management association, and the first with a suite of role-based, competence-assessed project and program management certifications.

Source: [http://www.ipma-usa.org/certification/compare-certification-programs](http://www.ipma-usa.org/certification/compare-certification-programs)

Q: What does the IPMA Level D® certification mean?
A: IPMA Level D® (Certified Project Management Associate) is an internationally recognized entry-level qualification in the area of project management. This designation, which demonstrates the individual’s ability to understand the basics of project management, is similar to the exam-oriented, knowledge-based certifications of other major Project Management associations. For many, Level D® is the first step towards a professional project or program manager role. It is the first step in a sequence (C, B, and A) to be earned by demonstration of success in larger PM responsibility sets.

Q: Why is there also a U-M certificate?
A: Project Management certifications are available through many other channels. We believe that the global reputation of the U-M brand will contribute significant added value to the certificate program.

Q: What is the expected workload?
A: The program will be approximately equal to 1.0 credit hour in meeting times and workload. Students are expected to attend all three modules and complete Mastery assignments for each module.

Q: How does IPMA Level D® certification compare to others?